



CABINET MEETING

Date of Meeting	Tuesday, 17 May 2016
Report Subject	Revenue Budget Monitoring 2015/16 (Month 11)
Portfolio Holder	Leader of the Council and Cabinet Member for Finance
Report Author	Corporate Finance Manager
Type of Report	Operational

EXECUTIVE SUMMARY

This regular monthly report provides the latest revenue budget monitoring position for 2015/16 for the Council Fund and Housing Revenue Account. The position is based on actual income and expenditure as at Month 11, and projects forward to year-end.

The projected year end position is as follows:

Council Fund

- Net in year expenditure forecast to be £1.574m lower than budget
- Projected contingency reserve balance at 31 March 2016 of £5.210m

Housing Revenue Account (HRA)

- Net in year expenditure forecast to be £0.093m lower than budget
- Projected closing balance as at 31 March 2016 of £1.330m

RECOMMENDATIONS

1	Note the overall report and the projected Council Fund contingency sum as at 31 st March 2016.
2	Note the projected final level of balances on the Housing Revenue

	Account.
3	To agree the carry forward requests as stated in Appendix 6.
4	To approve the use of £0.750m to renew invest to save funds to support organisation change (paragraph 1.14).

REPORT DETAILS

1.00	THE REVENUE BUDGET MONITORING POSITION FOR MONTH 11 - 2015/16																																																																											
1.01	<p><u>Council Fund Latest In Year Forecast</u></p> <p>The table below shows the projected position by portfolio.</p> <table border="1"> <thead> <tr> <th>TOTAL EXPENDITURE AND INCOME</th> <th>Original Budget</th> <th>Revised Budget</th> <th>Projected Outturn</th> <th>In-Year Over/ (Under) spend</th> </tr> <tr> <td></td> <th>£m</th> <th>£m</th> <th>£m</th> <th>£m</th> </tr> </thead> <tbody> <tr> <td>Social Services</td> <td>59.696</td> <td>59.113</td> <td>58.944</td> <td>(0.169)</td> </tr> <tr> <td>Community & Enterprise</td> <td>12.598</td> <td>12.917</td> <td>12.156</td> <td>(0.761)</td> </tr> <tr> <td>Streetscene & Transportation</td> <td>27.782</td> <td>28.478</td> <td>29.358</td> <td>0.880</td> </tr> <tr> <td>Planning & Environment</td> <td>4.887</td> <td>5.420</td> <td>5.498</td> <td>0.078</td> </tr> <tr> <td>Education & Youth</td> <td>13.760</td> <td>12.120</td> <td>12.039</td> <td>(0.081)</td> </tr> <tr> <td>Schools</td> <td>82.670</td> <td>84.280</td> <td>84.280</td> <td>0.000</td> </tr> <tr> <td>People & Resources</td> <td>4.595</td> <td>4.624</td> <td>4.516</td> <td>(0.108)</td> </tr> <tr> <td>Governance</td> <td>8.689</td> <td>8.711</td> <td>8.827</td> <td>0.116</td> </tr> <tr> <td>Organisational Change</td> <td>9.569</td> <td>9.813</td> <td>9.330</td> <td>(0.283)</td> </tr> <tr> <td>Chief Executive</td> <td>3.296</td> <td>3.087</td> <td>2.929</td> <td>(0.158)</td> </tr> <tr> <td>Central & Corporate Finance</td> <td>23.915</td> <td>23.094</td> <td>22.006</td> <td>(1.088)</td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Total</td> <td>251.457</td> <td>251.457</td> <td>249.883</td> <td>(1.574)</td> </tr> </tbody> </table>	TOTAL EXPENDITURE AND INCOME	Original Budget	Revised Budget	Projected Outturn	In-Year Over/ (Under) spend		£m	£m	£m	£m	Social Services	59.696	59.113	58.944	(0.169)	Community & Enterprise	12.598	12.917	12.156	(0.761)	Streetscene & Transportation	27.782	28.478	29.358	0.880	Planning & Environment	4.887	5.420	5.498	0.078	Education & Youth	13.760	12.120	12.039	(0.081)	Schools	82.670	84.280	84.280	0.000	People & Resources	4.595	4.624	4.516	(0.108)	Governance	8.689	8.711	8.827	0.116	Organisational Change	9.569	9.813	9.330	(0.283)	Chief Executive	3.296	3.087	2.929	(0.158)	Central & Corporate Finance	23.915	23.094	22.006	(1.088)						Total	251.457	251.457	249.883	(1.574)
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1.02	The reasons for the projected variances occurring to date are summarised within appendix 2 with movements between periods summarised in appendix 1.																																																																											
1.03	<p>Significant budget movements between original and revised budget</p> <p>There has been a significant budget movement in month 11, £0.243m was transferred from the Central & Corporate Finance budget to a number of other</p>																																																																											

	portfolios. Most of this transfer (£0.205m) relates to successful single status appeals, the balance relates to the allocation of non-standard inflation for Non Domestic Rates to car parks (£0.038m).
1.04	<p>Streetscene and Transportation</p> <p>The overall overspend within Streetscene & Transportation has decreased from a projected £0.908m overspend at Month 10 to £0.880m as at Month 11. The projected overspend within the service is due in part to the delay in the implementation of a number of efficiencies as reported to the Programme Board. In addition fluctuations in recycle sales due to a volatile market has led to an increased pressure on income projections which have resulted in a shortfall of £0.355m. Full details of movements are explained in Appendix 2.</p>
1.05	<p>Programme of Efficiencies</p> <p>The 2015/16 budget contains £12.874m of specific efficiencies which are being tracked.</p>
1.06	Appendix 3 provides detail on the latest position where there is a variation to the level of efficiency achievable compared to the budget.
1.07	This shows that it is currently projected that £10.623m (83%) will be achieved resulting in a net underachievement of £2.251m. The underachieved efficiencies are included within the projected outturn figure. The position will continue to be monitored and reported throughout the monthly monitoring process.
1.08	<p>Inflation</p> <p>Included within the 2015/16 budget are provisions for pay (£1.304m), targeted price inflation (£0.421m), non-standard inflation (£0.102m) and income (£0.254m).</p>
1.09	For 2015/16 the amounts for non-standard inflation (NSI) include an allocation for food (£0.064m) and an allocation for Non Domestic Rates (£0.038m).
1.10	There is an amount of £0.240m remaining from 2014/15 which is also being held centrally. Areas subject to NSI increases will be monitored throughout the year and allocations made to portfolio areas only where a critical funding need is evidenced.
1.11	It is anticipated that the £0.064m for food inflation will not be required. In addition to this there is a surplus of £0.061m remaining from inflation set aside

	for pay. Therefore £0.125m is now projected to underspend. The balance of the 2014/15 inflation and £0.110m from the in-year inflation have been included as an efficiency within the 2016/17 budget.
	Reserves and Balances
1.12	Unearmarked Reserves The 2014/15 outturn reported to Cabinet on 14 th July 2015 showed unearmarked reserves at 31 March 2015 (above the base level of £5.769m) of £4.746m.
1.13	Taking into account previous allocations and the current underspend at Month 11 the balance on the contingency reserve at 31 st March 2016 is projected to be £5.210m.
1.14	The previous allocation for investment in organisational change is now fully committed therefore it is recommended that £0.750m is set aside to renew invest to save funds to support future organisation change. If approved this will reduce the balance on contingency reserve to £4.460m.
1.15	Earmarked Reserves The Council has developed a reserves protocol which was considered by Audit Committee and approved by County Council on 24 th September 2015. This sets out the principles around how the council will determine, manage and review the level of its reserves and includes reference to regular reporting of the latest position to Cabinet and Corporate Resources Overview and Scrutiny Committee. The next updated position on earmarked reserves will be included in the outturn monitoring report.
	Housing Revenue Account
1.16	On 17 February 2015 the Council approved a Housing Revenue Account (HRA) budget for 2015/16 of £30.776m. The budget provided for a closing balance of £1.396m.
1.17	The 2014/15 Outturn Report to Cabinet on 14 July 2015 showed a closing balance at the end of 2014/15 of £1.510m.
1.18	The Month 11 monitoring report for the HRA is projecting in year expenditure to be £0.092m lower than budget and a projected closing balance as at 31 March 2016 of £1.330m, which at 4.3% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%.

1.19	<p>Carry Forward Requests</p> <p>Various requests to carry forward funding into 2016/17 have been identified. Details of all carry forward requests are shown in appendix 6 and are recommended for approval.</p>
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2.00	<p>RESOURCE IMPLICATIONS</p>
2.01	<p>The Budget Monitoring Report reflects the planned use of the financial resources of the Council for the current financial year and details the variations occurring to date.</p>

3.00	<p>CONSULTATIONS REQUIRED / CARRIED OUT</p>
3.01	<p>None Required.</p>

4.00	<p>RISK MANAGEMENT</p>
4.01	<p>Municipal Mutual Insurance (MMI) MMI was the predominant insurer of public sector bodies prior to 1992 when it failed. To ensure an orderly “run off” Flintshire, along with other local authorities, was required to pay a levy of 15% of its share of claims paid previously and of any future claims. MMI’s administrator has recently published their 2015 accounts which shows that due to an increase in the number of claims generally, there will be a need to increase the levy in the future, affecting claims paid previously and future claims. A recommendation was approved to meet a significant liability which reflects a 20% increase in the levy however there remains a risk that the future provision may escalate further. Status: stable/green risk.</p>
4.02	<p>Recycling The recycling market (paper in particular) is going through a volatile period with fluctuating re-cycle sale values. This will impact on 2015/16 recycling income levels for the Council. The current impact is reflected in the Month 11 projections and continues to be monitored throughout the year. A budget pressure for this income has been included in the 2016/17 budget to help mitigate this risk for future years. Status: unstable/red risk.</p>
4.03	<p>Out of County Placements The risk is the volatility in demand and the impacts on service costs which cannot be predicted with any certainty. Therefore there is always a risk of significant variances occurring although this area continues to be closely monitored. Status: unstable/amber risk.</p>

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5.00	APPENDICES
5.01	Council Fund – Movement in Variances from Month 10 – Appendix 1 Council Fund – Budget Variances – Appendix 2 Council Fund – Programme of Efficiencies – Appendix 3 Council Fund – Movement on unearmarked reserves – Appendix 4 Housing Revenue Account Variances – Appendix 5 Council Fund – Carry Forward Requests – Appendix 6

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	None required Contact Officer: Sara Dulson Finance Manager Telephone: 01352 702287 E-mail: sara.dulson@flintshire.gov.uk

7.00	GLOSSARY OF TERMS
7.01	Budget: a statement expressing the Council's policies and service levels in financial terms for a particular financial year. In its broadest sense it includes both the revenue budget and capital programme and any authorised amendments to them.
7.02	Council Fund: the fund to which all the Council's revenue expenditure is charged.
7.03	Financial Year: the period of twelve months commencing on 1 April.
7.04	Housing Revenue Account: the Housing Revenue Account (HRA) is a local authority account showing current income and expenditure on housing services related to its own housing stock. The account is separate from the Council Fund and trading accounts and is funded primarily from rents and government subsidy.
7.05	Projected Outturn: projection of the expenditure to the end of the financial year, made on the basis of actual expenditure incurred to date.
7.06	Reserves: these are balances in hand that have accumulated over previous years and are held for defined (earmarked reserves) and general (general reserves) purposes. Councils are required to regularly review the

	level and purpose of their reserves and to take account of the advice of the Chief Finance Officer.
7.07	Revenue: a term used to describe the day-to-day costs of running Council services and income deriving from those services. It also includes charges for the repayment of debt, including interest, and may include direct financing of capital expenditure.
7.08	Underspend: when referring to expenditure the actual expenditure incurred is less than budget. Shown as a –ve. When referring to income the actual income achieved exceeds the budget. Shown as a –ve.
7.09	Variance: difference between latest budget and actual income or expenditure. Can be to date if reflecting the current or most up to date position or projected, for example projected to the end of the month or financial year.
7.10	Virement: the transfer of budget provision from one budget head to another. Virement decisions apply to both revenue and capital expenditure heads, and between expenditure and income, and may include transfers from contingency provisions. Virements may not however be approved between capital and revenue budget heads.



COUNCIL FUND - REVENUE BUDGET 2015/16
FLINTSHIRE COUNTY COUNCIL

Budget Monitoring (Month 11)
Summary of Movement from Month 10

	£m	£m
Month 10		
Portfolios	(0.106)	
Central and Corporate Finance	(1.004)	
Variance as per Cabinet Report		<u>(1.110)</u>
Month 11		
Portfolios	(0.486)	
Central and Corporate Finance	(1.088)	
Variance as per Directorate Returns		<u>(1.574)</u>
Change Requiring Explanation		<u><u>(0.464)</u></u>
<u>Social Services</u>		
Services For Adults		
• Reablement Services (Intake & Reablement) - additional CHC grant income	(0.164)	
• Community Equipment contribution (Older People - Provider Services) - reduced level of contribution needed following implementation of new Section 33 partnership agreement	(0.084)	
• Older People Provider Services - Residential care - additional income from client contributions and recharges, plus some minor expenditure savings	(0.154)	
• Resources & Regulated Services - Disability Services -increased costs of domiciliary care within externally provided Supported Living service	0.337	
• Residential & Domiciliary Service (Mental Health Services) - reduction in free nursing income (£-0.023m), and impact of new placement costs	0.188	
Minor variances of less than £0.025m		
• Learning Disabilities / PDSI	(0.012)	
• Older People (Provider Services)	0.021	
• Older People (Purchasing)	(0.018)	
• Mental Health Services	(0.024)	
Subtotal: Services for Adults		<u>0.090</u>
Development & Resources		
• Good Health team - additional grant income	(0.073)	
• Business Systems & Financial Assessments - reduction of commitments	(0.046)	
• Training - allocation of additional budget to cover Single Status appeals outcomes	(0.075)	
• Other minor changes of less than £0.025m.		
• Business Services - Income	0.004	
• Deputyship team	(0.004)	
• Management & Support	(0.024)	
• Commissioning	(0.024)	
Subtotal: Development & Resources		<u>(0.242)</u>
Children's Services		
• Training - budget movements to Professional support as part of restructuring	0.035	
• Prevention & Support - increase in emergency placement costs	0.036	
• Early Years - increase in grant and other income	(0.044)	
• Flying Start - increased take up of childcare not covered by grant	0.030	
• Other minor variances -of less than £0.025m		
• Family Placement	(0.011)	
• Grants	(0.010)	
• Family Support	(0.011)	
• Other residential placements	(0.022)	
• Professional Support	0.014	
• Out of County placements	(0.008)	
• Safeguarding Unit	0.010	
Subtotal: Children's Services		<u>0.019</u>
Total: Social Services		<u><u>(0.133)</u></u>

Community & Enterprise

Customer & Housing Services	
• Community Support Services Recharges	0.029
Subtotal: Customer & Housing Services	0.029
Council Fund Housing	
• Savings in respect of the Community Based Accommodation Support Service	(0.086)
Subtotal: Council Fund Housing	(0.086)
Regeneration	
• Markets income	(0.010)
• Further capitalisation of costs and maximisation of grant income	(0.011)
Subtotal: Regeneration	(0.021)
Revenues & Benefits	
• Further underspend on the Council Tax Reduction Scheme provision	(0.004)
• Additional DWP New Burdens funding	(0.038)
Subtotal: Revenues & Benefits	(0.042)
Housing Programmes	
• SHARP Procurement	0.009
• Staff recharges and maximisation of grant income	(0.059)
Subtotal: Housing Programmes	(0.050)
Minor changes of less than £0.025m.	
• Customer & Housing Services	0.009
• Council Fund Housing	0.013
• Regeneration	(0.001)
• Revenues & Benefits	(0.001)
• Housing Programmes	0.000
Total minor variances of less than £0.025m	0.020
Total: Community & Enterprise	(0.150)

Streetscene & Transportation Portfolio

Ancillary Services & Performance	
• Loss of income from electricity generation through performance of Gas Engines	0.050
• Increased recycling income	(0.035)
• Increased income from burial fees	(0.026)
Subtotal: Ancillary Services & Performance	(0.011)
Highway Network	
• Reduced cost of Winter Maintenance provision due to mild winter	(0.050)
• Additional patching works following flood damage	0.063
Subtotal: Highway Network	0.013
Transport & Logistics	
• Cross Boundary Transportation recharges lower than anticipated	(0.018)
Subtotal: Transport & Logistics	(0.018)
Minor variances of less than £0.025m	
• Ancillary Services & Performance	(0.023)
• Highway Network	0.013
• Transport & Logistics	(0.002)
Total minor variances of less than £0.025m	(0.012)
Total: Streetscene & Transportation	(0.028)

Planning & Environment Portfolio

Business	
• Additional Feed Service Grant from Food Standards Agency (FSA)	(0.017)
Subtotal: Business	<u>(0.017)</u>
Community	
• Reprofiting of 3 and 5 year licence income received into future years	0.017
Subtotal: Community	<u>0.017</u>
Development	
• Better than anticipated Pre Planning Advice Income	(0.011)
• Reduced staffing costs due to delayed filling of posts	(0.025)
Subtotal: Development	<u>(0.036)</u>
Access	
• Reduced expenditure projections through commitment challenge	(0.019)
Subtotal: Access	<u>(0.019)</u>
Minor variances of less than £0.025m	
• Business	(0.003)
• Community	0.020
• Development	(0.015)
• Access	(0.010)
• Shared Service	0.005
• Strategy	0.015
• Administration	(0.001)
• Vacant Posts	0.011
Total minor variances of less than £0.025m	<u>0.022</u>
Total: Planning & Environment	<u><u>(0.033)</u></u>

Education & Youth

Inclusion Services	
• Out of County	(0.035)
Subtotal: Inclusion Services	<u>(0.035)</u>
Minor variances of less than £0.025m	
• Primary School Services	0.008
• Secondary School Services	(0.023)
• Regional Services	0.014
• Access - School Planning	(0.015)
• Access - School Provision	(0.005)
• Adult & Community Education	0.003
• Community Centres	(0.002)
• Youth Justice Service	(0.003)
• Youth & Community Service	(0.009)
• Commissioning & Performance - Business Support	(0.002)
• School Management Information	(0.014)
Total minor variances of less than £0.025m	<u>(0.048)</u>
Total: Education & Youth	<u><u>(0.083)</u></u>

People & Resources

Minor variances of less than £0.025m	
• HR & OD	(0.007)
• Corporate Finance	0.003
Total minor variances of less than £0.025m	<u>(0.004)</u>
Total: People & Resources	<u>(0.004)</u>

Governance

Legal Services	
A grant from Welsh Government has been awarded for £0.092m as a contribution to costs incurred in dealing with claims from personal search companies for refunds of Local Land Charges Register (LLCR) search fees charges. There are minor variances of £0.014m.	
•	(0.078)
Subtotal: Legal Services	<u>(0.078)</u>
Minor variances of less than £0.025m	
• Democratic Services	(0.002)
• Internal Audit	(0.001)
• Procurement	(0.013)
• Business Support	(0.019)
• Records Management	(0.004)
• ICT	(0.010)
Total minor variances of less than £0.025m	<u>(0.049)</u>
Total: Governance	<u>(0.127)</u>

Organisational Change

Valuation & Estates	
• Underspend on Consultancy fees.	0.035
Subtotal: Valuation & Estates	<u>0.035</u>
Property Design & Consultancy	
• A £0.200m carry forward request for feasibility works was approved in month 10	0.200
• Additional unanticipated R&M spend.	0.015
Subtotal: Property Design & Consultancy	<u>0.215</u>
Facilities	
• £0.065m additional income achieved from increased in school meals. £0.025 underspend on CCTV .	(0.090)
Subtotal: Facilities	<u>(0.090)</u>
Minor variances of less than £0.025m	
• Public Libraries & Arts, Culture & Events	0.013
• Leisure Services	(0.023)
• Facilities	0.003
• Community Assets	0.005
Total minor variances of less than £0.025m	<u>(0.002)</u>
Total: Organisational Change	<u>0.158</u>

Chief Executive

Minor variances of less than £0.025m	
• Minor variances less than £0.025m	0.020
Total: Chief Executive	<u>0.020</u>

Central & Corporate Finance

• Pension Deficit Portfolio Recharges	(0.033)
• Bank Charges Rebate	(0.017)
• Matrix Rebates	(0.016)
• Minor variances	(0.018)
Total: Central & Corporate Finance	<u>(0.084)</u>

Total Changes(0.464)

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Social Services Locality Teams (Localities)	14.665	14.147	(0.518)	(0.531)	<p>Domiciliary Care There are some significant compensating variances in this area. The main area of pressure is Domiciliary Care, which is still being influenced by clients returning to the service following successful past rehabilitation, the changing demographic profile, increased complexity of need and increasing numbers of people with dementia. The current level of projected overspend is £0.559m which has significantly reduced from the 2014/15 outturn position of £0.837m, which has been partly influenced by the cessation of one complex package.</p> <p>Residential Care The significant projected overspend on Domiciliary care is being more than offset by a projected underspend of (£0.766m) on residential care, which includes, an underspend of (£0.340m) on payments to care home providers, an underspend of (£0.371m) due to an increase in the level of property related income, plus further increases in income above budget including (£0.035m) for free nursing.</p> <p>Professional Support A further area of significant underspend is the professional support within the area Localities teams. There is a total projected underspend of (£0.244m) which relates to staffing due to Social Worker vacancies, which includes a total of (£0.119m), relating to the Hospital Social Work team which has transferred into Localities from Intake & Reablement (Resources and Regulated Services).</p> <p>Other Other minor variances amount to a net (£0.067m) within Day care and other services.</p>	<p>Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.</p> <p>Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.</p>

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Reablement Services (Intake and Reablement)	0.429	0.200	(0.229)	(0.065)	The projected under spend is mainly due to the reallocation of an officer to another service promoting Continuing Health Care independence, and additional CHC funding being utilised.	Keep under review.
Community Equipment contribution	0.476	0.392	(0.084)	0.000	Reduction in requirement for funding of the Council's contribution to the partnership following review of the financial arrangements within the Section 33 partnership agreement.	
Resources & Regulated Services (Disability Services)	15.239	15.972	0.733	0.396	This service is now reflecting the transfer of budget in relation to the Independent Living fund (ILF) to Central and Corporate as a one off efficiency. The remaining element is in relation to the additional administration capacity needed to manage the payments to service users and for obligations to fund employer liability insurance payments for service users who employ carers. recent increases in the projected overspend relate to additional costs of domiciliary care within externally provided Supported Living, including new service users and the impact of a new block contract.	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.
Vulnerable Adults and Disability Service (Disability Services)	2.299	1.997	(0.302)	(0.283)	Reflects current care packages for 2015/16. The projection now includes a revised commitment for new/additional transition clients. Previous commitments in terms of expected costs for service users have now been significantly reduced following service review and revised outcomes.	Keep under review.
Residential and Domiciliary Service (Mental Health & Substance Misuse Service)	0.813	1.183	0.370	0.182	Increases in Residential and Domiciliary packages alongside additional new package costs.	Keep under review.
Forensic Budget (Mental Health & Substance Misuse Service)	0.317	0.202	(0.115)	(0.120)	Reflects current care packages for 2015/16.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts.

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Other Services for Adults variances (aggregate)	10.898	10.758	(0.140)	0.046	Various minor variances. Since period 10, the potential available funding from Supporting People is not required to be drawn down from reserves based on the current projected outturn position for Older People.	Continue to review but not expected to be recurrent.
Business Services - Charging Policy Income	(1.673)	(1.877)	(0.204)	(0.208)	Impact of an increase by Welsh Government in the level of the maximum charge cap from £55 per week to £60 per week.	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.
Training	0.132	0.164	0.032	0.107	The base budget for this service had reduced as a consequence of the combined impact of Single Status outcomes and EVR/VR determinations. As a consequence the match funding element of the budget had fallen below the level required to meet the grant conditions for the Social Care Workforce Development Programme Grant (SCWDP). In month 11 a budget from realignment within Social Services was undertaken to top up to the level required.	Continue to review but not expected to be recurrent.
Other Development & Resources variances (aggregate)	2.418	2.409	(0.009)	0.162	Various minor variances.	Continue to review but not expected to be recurrent.
Family Placement (Children's Services)	2.227	2.474	0.247	0.258	The £0.247m overspend is a result of an increase in the number of foster care placements within the service. Part of this is also due to the increasing number of court orders for Residence and Special Guardianship orders which invariably attract an ongoing allowance for the carers.	A review of the Family Placement Team has been undertaken, the outcome of which is being considered and will inform future planning and possible efficiencies.

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Professional Support	5.037	5.198	0.161	0.147	There is a projected overspend of £0.198m on agency pay costs within the Duty & Assessment team, which is due to the need to deploy staff to address key risks within this area of the service. This overspend has been partly mitigated by way of an allocation of £0.100m from the contingency reserve as approved by Cabinet when considering the Month 7 budget monitoring report. There is a further pressure of £0.113m which relates to the Children's and Young Adults Support team (CYAST). This is due to pressures within payments to external providers of £0.119m and Transport £0.047m, with some offsetting underspends against pay budgets due to vacancies. There are offsetting net underspends of (£0.150m) elsewhere within Children's Services Professional Support, including a significant underspend on staffing within the Family Intervention team.	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.
Out of County Placements	3.416	3.208	(0.208)	(0.200)	Reflects current care packages for 2015/16.	Keep under review.
Other Services for Children variances (aggregate)	2.420	2.517	0.097	0.073	Various minor variances.	Continue to review but not expected to be recurrent.
Total Social Services	59.113	58.944	(0.169)	(0.036)		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Community & Enterprise Customer & Housing Services	1.666	1.440	(0.226)	(0.264)	Additional in-year efficiency identified in respect of Homeless Accommodation (£0.092m). Recharge in respect of Community Support Services lower than anticipated £0.029m. Community Centres additional efficiency (£0.049m). Underspend on the Flintshire Connects service provision (£0.094m). Switchboard in-year underspend (£0.027m). Other minor variances £0.007m.	Continue to monitor and review.
Council Fund Housing	(0.033)	(0.138)	(0.105)	(0.032)	Telecare income lower than anticipated £0.061m. Procurement of telecare equipment £0.062m. Additional Savings in respect of the Community Based Accommodation Support Service (£0.230m). Other minor variances £0.002m.	Continue to monitor and review.
Regeneration	0.581	0.571	(0.010)	0.012	Estimated shortfall of £0.038m in markets due to income targets increasing in line with inflation each year, where charges have not increased at the same rate. Further capitalisation of costs and maximisation of Grant Income (£0.041m). Other minor variances (£0.007m).	Continue to monitor and review
Revenues & Benefits	10.631	10.139	(0.492)	(0.449)	Anticipated surplus on the Council Tax Collection Fund currently stands at (£0.291m) higher than initially estimated. Staffing savings (£0.058m). Projected underspend on the budgeted provision for the Council Tax Reduction Scheme (£0.337m). Housing Benefit Subsidy budgeted shortfall of £0.350m. Additional New Burdens funding from DWP (£0.128m). Other minor variances of (£0.028m).	Continue to monitor closely as these areas are highly volatile and projections are likely to change throughout the year.
Housing Programmes	0.072	0.144	0.072	0.122	Expenditure of £0.104m to enable the Strategic Housing and Renewal Programme (SHARP) to move forward with the development of the Over Arching Legal Agreement with Wates Living Space. This expenditure has supported the expedient development of schemes on The Walks, Flint and Custom House School, Connah's Quay which will both be on site by March 2016. Staff recharges and maximisation of grant income (£0.032m).	Continue to monitor and review.
Total Community & Enterprise	12.917	12.156	(0.761)	(0.611)		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Streetscene & Transportation Ancillary Services & Waste Performance - Waste Disposal & Waste Collection	6.572	7.481	0.909	0.900	<p>Reduced electricity sales from gas engines following equipment breakdown and fluctuating levels of gas extraction is now estimated at £0.150m.</p> <p>Further options are being considered and consultation undertaken in relation to the proposed closure of Hope recycling centre. In addition, changes to the later than expected introduction of new operating times at Connaught's Quay and Flint sites will result in a total projected shortfall on the budgeted efficiency of £0.160m.</p> <p>Delayed implementation of delivery service for waste containers £0.050m and introduction of charge for second waste bin £0.025m.</p> <p>Under achievement in the recycling market due to a volatile period with fluctuating re-cycle sale values £0.355m. No compost income has been received from Denbighshire CC (£0.060m budget) as they will not be using the composting facilities at Greenfield until the 2016/17 financial year.</p> <p>Additional costs of £0.040m for hire of loading shovels at Greenfield HRC Site, protective clothing costs and equipment purchase and increase in estimated waste treatment tonnages of £0.043m through to the 31st March.</p> <p>£0.010m of increase relating to NE Hub Food Waste. The food waste contractor requesting additional funds due to a change in law due to the withdrawal of the Levy Exemption Certificates which ceased from 31/07/15.</p>	<p>Potential for investment to upgrade/install new extraction wells and new management arrangement.</p> <p>Reported through Programme Board Efficiency Tracker.</p> <p>Reported through Programme Board Efficiency Tracker.</p> <p>Monitor recycling market closely and amend projections accordingly</p> <p>Monitor Supplies & services and implement commitment challenge.</p> <p>Continue to monitor and review.</p>

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Ancillary Services & Performance - Parking & Enforcement	0.114	0.198	0.084	0.099	Shortfall from Business Planning proposals following delays in the implementation of car parking charges and Penalty Charge Notice (PCN) enforcement across the County.	Monitor Car Parking Income closely and amend projections accordingly.
Bereavement Services	0.280	0.244	(0.036)	(0.010)	Increased income in burial fees for the last quarter of the year.	Continue to monitor and review.
Ancillary Services & Performance - Other Variances	0.519	0.517	(0.002)	0.000	Minor Variances.	Reported through Programme Board Efficiency Tracker.
Logistics & Resource Services - Fleet	4.808	4.728	(0.080)	(0.079)	Projected reduction in annual fuel costs, due to reducing fuel prices and more efficient usage of vehicles.	Continue to review.
Transportation & Logistics - other Variances	8.590	8.511	(0.079)	(0.060)	Minor Variances.	Reported through Programme Board Efficiency Tracker.
Highways Strategy & Network	7.404	7.488	0.084	0.058	Delay in the full externalisation of grass cutting service offset by some additional income for hedge cutting £0.030m. Delay in the implementation of the reduced cleansing standards and zero tolerance on littering £0.090m. Reduced Ground Work operations following transition into winter related work and additional staff recharges (£0.040m). Additional patching works of £63k following flood damage are reported at Period 11. Due to the below average winter up to the end of March 2016, it is anticipate there will be an underspend of (£0.050m) within winter maintenance.	Reported through Programme Board Efficiency Tracker. Reported through Programme Board Efficiency Tracker. Monitor Employee Costs. Continue to review.
Highway Network - other Variances	0.191	0.191	0.000	0.000	No Variance.	Continue to review.
Total Streetscene & Transportation	28.478	29.358	0.880	0.908		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Planning & Environment Pest Control Dog Warden	0.043	0.055	0.012	0.013	Potential Shortfall in the self financing position.	Monitor level of services provided and adjust income projections as appropriate.
Licensing	0.002	0.009	0.007	(0.011)	At Period 11, confirmation of the level of 3 year and 5 year licence income to be carried forward as a PIA.	Monitor level of services provided and adjust income projections as appropriate.
Community - Aggregate of other Variances	0.683	0.723	0.040	0.021	Increased projections on committed expenditure in some areas.	Continue to monitor committed expenditure and reduce/remove where possible.
Animal Health & Defra	0.126	0.155	0.029	0.044	Reduced DEFRA Grant Funding, resulting in the partnership with Wrexham CBC ending in December 2015 and the income target remaining within the service. At Period 11, confirmed receipt of Animal Feed Service Grant of (£0.017m) from FSA.	Investigate ways to reduce Grant Income target through potential budget realignment as total funding will cease from 2016/17.
Business - Aggregate of other Variances	1.485	1.450	(0.035)	(0.037)	At Period 11, commitment challenge continues in reducing the level/value of future projected expenditure.	Continue to monitor committed expenditure and reduce/remove where possible.
Planning Control & Enforcement	(0.133)	(0.029)	0.104	0.140	Shortfall from Planning Application fees not being increased by 15% until October, 2015 under the Planning (Wales) Bill. This was originally proposed for April, 2015 and reflected in Business Planning efficiencies. This is offset at Period 11, with the level of Pre Planning Application Fee Income being higher than expected, together with reduced staffing costs from delayed filing of vacancy position.	Planning Fee Income levels will be closely monitored.
Development - Aggregate of other Variances	0.133	0.108	(0.025)	(0.010)	Continued commitment challenge across the portfolio.	Continue to review.
Portfolio Aggregate of other Variances	3.081	3.027	(0.054)	(0.049)	Continued commitment challenge across the portfolio.	Continue to monitor committed expenditure and reduce/remove where possible.
Total Planning & Environment	5.420	5.498	0.078	0.111		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Education & Youth						
Primary & Early Years Education	0.868	0.861	(0.007)	(0.015)	Minor Variances.	Continue to review.
Secondary, 14-19 & Continuing Education	1.117	1.108	(0.009)	0.000	There has been a reduction in the projected transport costs and estimated sickness cover required within the Music Service which is now projecting an underspend, this has been partially offset by several small overspends on other areas within this budget heading. The service is intending to put forward a request to carry forward the underspend into next year to support the development of the service in particular the ADM.	Continue to review.
Inclusion Services	7.457	7.553	0.096	0.131	Out of County placements are an area of risk to the authority due to the volatile nature of the service and the potential for high cost placements and unpredictability of demand. A number of queries which require resolution regarding the liability of the Authority to pay for high cost placements - there are ongoing discussions with the Health Service.	Continue to review.
Access (School Planning & Provision)	0.508	0.453	(0.055)	(0.036)	This figure includes the underspent budget for Insurance claims which now stands at £45k, plus some other smaller variances. This reflects the impact of mild winter weather and a reduction in claims compared with previous years.	Continue to review.
21st Century Schools	0.196	0.196	0.000	0.000	No Variance.	Continue to review.
Youth Services	1.436	1.422	(0.014)	(0.003)	Minor Variances.	Continue to review.
Commissioning & Performance	0.346	0.307	(0.039)	(0.036)	Vacancy savings following a Senior Management Restructure with Education and Youth Portfolio.	Continue to review.
School Management & Information Team	0.192	0.139	(0.053)	(0.039)	Vacancy savings following a Senior Management Restructure with Education and Youth Portfolio. Shared salary costs have now been agreed with Transportation.	Continue to review.
Total Education & Youth	12.120	12.039	(0.081)	0.002		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Schools						
Primary & Early Years Education	44.599	44.599	0.000	0.000	No Variance.	Continue to review.
Secondary, 14-19 & Continuing Education	35.744	35.744	0.000	0.000	No Variance.	Continue to review.
Inclusion Services	3.930	3.930	0.000	0.000	No Variance.	Continue to review.
Total Schools	84.280	84.280	0.000	0.000		
People & Resources						
HR&OD	2.257	2.231	(0.026)	(0.019)	A 2015/16 budget efficiency of £0.105m is being reported as not achievable. In addition to this there is an overspend on the Disclosure & Disbarring Service of £0.006m and Software of £0.031m. These overspends are being offset by workforce underspends of (£0.160m). There are minor underspend variances of (£0.008m).	The efficiencies are expected to be achieved in full next year. Workforce underspends are in-year only.
Corporate Finance	2.367	2.285	(0.082)	(0.085)	A 2015/16 budget efficiency is being reported as being partially achieved with a shortfall of £0.038m. This is being offset by temporary workforce underspends of (£0.127m). There are minor overspend variances of £0.007m.	The efficiencies are expected to be achieved in full next year. Workforce underspends are in-year only.
Total People & Resources	4.624	4.516	(0.108)	(0.104)		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Governance						
Legal Services	0.610	0.563	(0.047)	0.031	A grant from Welsh Government has been awarded for (£0.092m) as a contribution to costs incurred in dealing with claims from personal search companies for refunds of Local Land Charges Register (LLCR) search fees charges. There are minor variances of £0.045m.	Underspend is not expected to be recurrent.
Democratic Services	1.907	1.989	0.082	0.084	The overspend is due to a delay in achieving an efficiency of £0.110m which was agreed within the 2014/15 budget. An underspend of (£0.028m) is due to minor variances.	The efficiency is expected to be achieved in full next year.
Internal Audit	0.416	0.410	(0.006)	(0.005)	Minor Variances.	Underspend is not expected to be recurrent.
Procurement	0.138	0.253	0.115	0.128	This overspend is due to the non-achievement of an efficiency of £0.116m within 2015/16 and a minor underspend of (£0.001m).	Overspend is not expected to be recurrent. The efficiency is expected to be achieved in full next year.
Business Support	0.740	0.684	(0.056)	(0.037)	There is an underspend on the postage budget of (£0.021m) and various minor underspends of (£0.035m).	Underspend is not expected to be recurrent.
Records Management	0.174	0.184	0.010	0.014	Minor Variances.	Overspend is not expected to be recurrent.
ICT	4.726	4.744	0.018	0.028	Minor Variances.	Overspend is not expected to be recurrent.
Total Governance	8.711	8.827	0.116	0.243		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Organisational Change						
Public Libraries & Arts, Culture & Events	1.772	1.773	0.001	(0.012)	Minor Variances.	Continue to review.
Museums Service	0.064	0.066	0.002	0.002	Minor Variances.	Continue to review.
County Archives	0.266	0.265	(0.001)	(0.001)	Minor Variances.	Continue to review.
Leisure Services	4.023	4.015	(0.008)	0.015	£0.070m Deeside Ice rink income pressure offset by premises & supplies cost savings of (£0.078m).	Continue to review.
Community Assets	0.018	0.023	0.005	0.000	No Variance.	Continue to review.
Valuation & Estates	(0.813)	(0.779)	0.034	(0.001)	£.034m shortfall in industrial estate rental income.	Continue to review.
Property Design & Consultancy	2.629	2.529	(0.100)	(0.315)	Projected costs of (£0.100m) relating to the demolition of Connah's Quay office has been met through alternative funding in addition to other savings on admin buildings.	The service has given up £0.120m of Design fees in reserves in the current financial year.
Engineering Services	0.000	0.000	0.000	0.000	No Variance.	Continue to review.
Facilities Services	1.654	1.438	(0.216)	(0.129)	(£0.163m) Careful monitoring of provisions and additional income anticipated over and above income target from increased uptake in school meals. (£0.014m) savings on CCTV. (£0.021m) additional income anticipated due to new cleaning contracts awarded. Minor variances of (£0.018m).	Request to roll forward £0.100m to assist Facilities with the feasibility works in order to upgrade the kitchen ventilation at 24 schools as well as providing much needed kitchen equipment upgrades in schools.
Total Organisational Change	9.613	9.330	(0.283)	(0.441)		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Chief Executives	3.087	2.929	(0.158)	(0.178)	The underspend is due to workforce savings of (£0.098m) and also a reduction in Core Funding Agreements of (£0.028m). There is an underspend of (£0.042m) relating to the budget required for performance related increments. There are minor overspend variances of £0.010m.	The employee savings of (£0.098m) are expected to be in-year only.
Total Chief Executives	3.087	2.929	(0.158)	(0.178)		

MONTH 11 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Month 10 (£m)	Cause of Major Variance	Action Required
Central & Corporate Finance	23.094	22.006	(1.088)	(1.004)	HRA Financing - The settlement amount changed after the budget was set. Based on all original assumptions this equates to a reduction in efficiencies of approximately £0.600m. However, there is no need to borrow this financial year, as capital expenditure is later than planned, resulting in short term savings from interest costs built into the budget.	Review of CLIA has mitigated this position.
Central & Corporate Finance					Balance of unused Non Standard Inflation from previous year (£0.240m) and current year (£0.125m). Pension Actuarial Review (£0.912m) due to lower than anticipated costs of additional contributions. Projected under-recovery of contribution to pension fund £0.146m. Coroners projected 2015/16 overspend of £0.027m. Estimated Workforce Efficiency of £0.300m considered unachievable in year. One off identified efficiencies (£0.300m) in relation to the Independent Living Fund (ILF). Higher than projected income as a result of Rent Review for Unilever (£0.191m). External Audit Fees are anticipated to be lower than budget (£0.093m) this is under review with Wales Audit Office. Received no charge on three quarters of the year in relation to corporate Bank Charges (£0.047m). One off / time limited, Unbudgeted costs of £0.356m in relation to former Euticals Ltd - Sandycroft site. Minor Variances of (£0.009m).	Reviewed as part of Medium Term Finance Strategy, Corporate Financing Options. Keep under review. Continue to review. Addressed as part of 2016/17 budget process. Addressed as part of 2016/17 budget process. This income is non-recurring. Keep under review.
Total Central & Corporate Finance	23.094	22.006	(1.088)	(1.004)		
TOTAL	251.457	249.883	(1.574)	(1.110)		

2015/16 Efficiencies Month 11 - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over Achievement
	2015/16 £(m)	2015/16 £(m)	2015/16 £(m)
People & Resources			
Review of specialist finance functions to identify efficiencies in process	0.170	0.166	(0.004)
Ensure continuation of grant maximisation opportunities identified in 2014/15	0.100	0.066	(0.034)
Review of specialist human resources functions to identify efficiencies in process	0.105	0.000	(0.105)
Total People & Resources	0.375	0.232	(0.143)
Governance			
Procurement Supplier Charging	0.116	0.000	(0.116)
	0.116	0.000	(0.116)
Central and Corporate Finance			
Workforce efficiency proposal	0.300	0.000	(0.300)
Central Loans and Investment Review	1.830	1.230	(0.600)
Total Central & Corporate Finance	2.130	1.230	(0.900)
Social Services			
Develop means testing approach for minor adaptations	0.100	0.000	(0.100)
Review model/costs contracts for catering	0.050	0.000	(0.050)
Rationalise the number of sites where In-House short term care is provided	0.075	0.110	0.035
Develop a 'progression' model for Supported Living	0.250	0.145	(0.105)
Review commissioning with Action for Children	0.075	0.015	(0.060)
Regional approach to advocacy	0.053	0.000	(0.053)
Review and realign funding to voluntary sector	0.203	0.065	(0.138)
Total Social Services	0.806	0.335	(0.471)
Community & Enterprise			
Close the personal answering service for main switchboard telephone calls	0.099	0.125	0.026
Welfare Rights Team Review	0.020	0.035	0.015
Community Centres	0.048	0.096	0.048
Community Based Accommodation Support Service	0.030	0.090	0.060
Telecare Charging	0.200	0.139	(0.061)
Stopping sending remittance advices to Landlords	0.054	0.013	(0.041)
In-house bailiff service	0.100	0.070	(0.030)
Removal of Post Office as payment option	0.028	0.017	(0.011)
Review Single Person Discount	0.150	0.270	0.120
Total Community & Enterprise	0.729	0.855	0.126
Streetscene & Transportation			
Introduce non-generic Streetscene roles (3 year plan)	0.080	0.115	0.035
Develop Energy Production at Landfill	0.050	0.000	(0.050)
Rationalise HRC Sites	0.400	0.240	(0.160)
Removing the Waste Containers delivery service	0.150	0.100	(0.050)
Introduce Charge for 2nd Garden Waste Bin	0.050	0.025	(0.025)
Car Parking Charges	0.400	0.290	(0.110)
Cancel Real Time Info System	0.020	0.025	0.005
Charge Maintenance of Bus Shelters	0.005	0.000	(0.005)
Review subsidised bus routes	0.075	0.050	(0.025)
Externalise grass cutting service	0.075	0.025	(0.050)
Reduced Street Lighting resource	0.050	0.038	(0.013)
Remove second grass cut for highway verges	0.030	0.025	(0.005)
Reduce Cleansing standards zero tolerance litter	0.150	0.060	(0.090)
Part night street lighting in residential areas	0.020	0.030	0.010
Winter Maintenance (Car Parks and standard)	0.150	0.170	0.020
Total Streetscene & Transportation	1.705	1.193	(0.513)
Planning & Environment			
Staffing & Management Restructure (incl. all vacancies)	0.295	0.207	(0.088)
Staffing & Collaboration	0.024	0.040	0.016
Animal & Pest Control	0.030	0.007	(0.023)
Increased Planning Fees (15% WG increase)	0.135	0.050	(0.085)
Increase in number of Planning Applications	0.060	0.030	(0.030)
Additional elements of charging (discharge of conditions)	0.050	0.025	(0.025)
Total Planning & Environment	0.594	0.359	(0.235)
Total 2015/16 Budget Efficiencies		100	12.874
Total Projected 2015/16 Budget Efficiencies Underachieved		17	2.251
Total Projected 2015/16 Budget Efficiencies Achieved		83	10.623

APPENDIX 4

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2015	10.515	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		4.746
Less - Allocation from the Contingency Reserve for the costs of the speed limit review		(0.210)
Less - Allocation from the Contingency Reserve for the contribution to meet the estimated increase in levy required to meet past and future claim liabilities in relation to the former Municipal Mutual Insurance company		(0.800)
Less - Allocation from the Contingency Reserve to meet the resource requirements for specialist social work for child protection		(0.100)
Plus projected underspend as at Month 11		1.574
Total projected Contingency Reserve as at 31st March 2016		5.210

HRA Major Variance Report - Period 11

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Estate Management	1.634	1.529	(0.105)	(0.065)	(£0.054m) relates to an underspend on salary costs. (£0.012m) relates to an underspend on printing costs. Court costs and Giro Charges have contributed an underspend of (£0.054m). Rechargeable works create a pressure of £0.019m due to non payment of invoices. Tenants Incentive scheme has contributed a saving of (£0.017m). The remaining £0.013m relates to other minor variances.	
Rent Income	(29.377)	(29.597)	(0.220)	0.028	(£0.249m) relates to an adjustment in the expected bad debt provision for Rent Income based on the final outturn of aged debt as at year end compared to an earlier projection in quarter 3. The costs associated with the water surplus are expected to rise by £0.018m based on what has been recovered vs actual spend. £0.030m relates to additional expenditure on Garden Services. The remaining £0.019m relates to other minor efficiencies.	
Repairs & Maintenance	8.394	8.079	(0.315)	(0.379)	(£0.324m) of the projected underspend relates to salaries as a result of in-year vacancies and budgeting at the top of scale. (£0.087m) of the projected underspend relates to materials. £0.029m profit share relating to last year and careful monitoring has contributed to this underspend. £0.042m relates to a pressure on transport and fleet costs. £0.074m relates to unachieved income recharges. The remaining (£0.020m) relates to minor variances.	
Finance & Support	2.427	2.213	(0.214)	(0.140)	Removal of the projection for delivering the Handyman Service releases a (£0.038m) underspend. (£0.022m) of the projected underspend relates to consultancy and conferences. Redistribution of salaries across departments and services has realised a (£0.147m) underspend. Agile working equipment for HRA is projected to cost £0.027m. Insurance Premiums are lower than anticipated by (£0.012m). The remaining (£0.022m) relates to other minor costs.	A 2015/16 budget allocation of £0.244m will be carried forward to 2016/17 to fund the implementation of Job Scheduling. This is one of the priorities in the HRA Business Plan.

HRA Major Variance Report - Period 11

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Landlord Services	0.882	1.001	0.119	0.190	Cleaning charges and utility costs for the community centres brought into the HRA from Council Fund have received a charge in the amount of £0.096m which was an unexpected cost. Garden Charges have underspent by (£0.061m) due to staff vacancies and lower contractor costs. A review of communal area costs has resulted in an in-year pressure of £0.090m through contractor work. Vehicle hire has reduced by (£0.007m) on receipt of full year costs. Minor variances amount to £0.001m.	
HRA Subsidy	0.000	0.122	0.122	0.122	£0.122m relates to a post audit adjustment relating to Housing Subsidy.	
Other variances (aggregate)	16.274	16.794	0.520	0.152	£0.711m relates to the additional balance contributed towards capital expenditure. This will contribute towards demolition costs for the Walks and Leas sites in Flint. Funding costs this way delays borrowing for 12 months and avoids unnecessary interests charges. (£0.191m) relates to the reduced Capital Financing recharges expected at year end. This balance may change once funding arrangements are finalised.	
Total :	0.234	0.141	(0.093)	(0.092)		

Carry Forward Requests 2015/16

GOVERNANCE

ICT - Unified Threat Management security software – to complete the procurement of new Unified Threat Management system (£0.013m)

ICT – IT Networks – to complete procurement in 2016/17 due to delays in the National Procurement Service Framework agreement (£0.027m)

ICT – Education ICT - to contribute to the funding of enhanced communication links commitment given to schools (£0.039m)

ICT – Telephone System Upgrade – to support to support the move to Microsoft Exchange (£0.125m)

ICT – Education ICT - to fund consultancy resource to complete the implementation of the Education ICT service review (£0.007m)

ICT – Digital Print - to integrate the printers in the Digital Print unit with electronic mail room software (£0.010m)

ICT – Capita One – for funding held on behalf of the regionally funded service (£0.040m)

ICT – Central Dispatch - to fund work to modernise the service through the creation of an electronic mail room (£0.038m)

PEOPLE & RESOURCES

Welsh Language Training - to fund learners on Summer school which falls in August (£0.006m)

Flintshire Trainees – for the continuation of the funding strategy for the Flintshire Trainee programme (£0.012m)

Corporate Finance - In 2015/16 a one off investment budget for £0.050m was allocated for the Corporate Finance Modernisation project. This project has not yet been completed and the balance of £0.017m is required to continue funding into 2016/17.

Corporate Finance - Request to carry forward £0.010m to contribute to training requirements associated with the Corporate Finance Modernisation project and an amount of £0.008m for costs of equipment to enable agile working within the service.

EDUCATION & YOUTH

Music Service – to support additional costs in relation to moving towards an alternative delivery model (£0.020m)

COMMUNITY & ENTERPRISE

Customer & Housing Services - to facilitate the continued development of Digital Engagement for customers through the development of software in 2016/17 (£0.014m)

Regeneration – income which has arisen from grant maximisation to further support Town Centre Regeneration programmes in 2016/17 (£0.020m)

Revenues & Benefits – DWP New Burdens Grant funding to contribute to the Welfare Rights Programme (£0.032m)

Revenues & Benefits – DWP grant funding to contribute to Universal Credit Administration costs (£0.028m)

Revenues & Benefits – fixed funding to continue to contribute towards the staffing costs of the Welfare Reform Response Team in 2016/17 (£0.052m)

STREETSCENE & TRANSPORTATION

Highways Network - for the purchase of the safety fence for the B5101 Ffrith scheme which will not now be delivered until early 2016/17 (£0.021m)

PLANNING & ENVIRONMENT

Planning Policy – for costs associated with the Local Development Plan (LDP) (£0.053m)

ORGANISATIONAL CHANGE

Facility Services – to assist Facilities with the feasibility works in order to upgrade the kitchen ventilation at 24 schools. (£0.100m)

CHIEF EXECUTIVES

Policy & Performance - to fund costs of a software service support package for the CAMMS performance management system. (£0.014m)

Corporate Communications – for cost of promotion and advertising of the URDD Eisteddfod (£0.025m)

Chief Executive Management & Admin – in relation to costs associated with the Village Heroes Project (£0.003m)

CENTRAL & CORPORATE FINANCE – in relation to the estimated balance remaining at the end of March for the ongoing investment programme in relation to organisational change (£0.723m)